



CITY OF FERGUSON MISSOURI

FIVE YEAR CAPITAL IMPROVEMENT PROGRAM REPORT

**FISCAL YEARS
2021 – 2022 THROUGH 2026 – 2027**

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October 31, 2021

Honorable Mayor Jones and Members of the City Council
City of Ferguson, Missouri

Transmitted herein is the proposed five-year Capital Improvement Program (CIP) for Fiscal Years 2022 - 2027, for the City of Ferguson in accordance with Section 6.4 of the Ferguson City Charter.

The City's Capital Improvement Program establishes a list of capital improvements which are proposed to be completed over the next five fiscal years. The document includes cost estimates, method of financing, and a recommended implementation schedule for each item. Department Heads are asked to submit capital improvement requests annually in September to the City Manager and Director of Finance for inclusion in the CIP. The City Council also has the opportunity to propose capital improvement items at established meetings throughout the year including the fiscal year budget work sessions and the CIP work session held in October of each year. This document acts as the "rough draft" of the CIP, until it is officially adopted along with the FY 2022-2023 Budget in June 2022.

Through our numerous financial discussions in recent years, the City Council has worked with City staff to present lean capital improvements budgets that go hand-in-hand with extremely lean operating budgets. Because we have a limited amount of funding from capital improvement sales taxes, we must approach capital spending prudently and in line with our established goals and true needs. As shown in this document, the City has attempted to address the goals and needs of the organization and community with the revenues allocated for those expenditures while at the same time maintaining a reasonable fund balance for emergency needs as they occur. Therefore, this year's CIP represents an extremely responsible plan for the next five years, while allowing for some flexibility for additional priorities to be included in future budgets, if necessary.

We would like to extend our thanks to the entire City Council and staff for their many hours of project review necessary for the production of this document.

Respectfully submitted,

Eric Osterberg
City Manager

Alexis Miller
Director of Finance

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INTRODUCTION

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CAPITAL IMPROVEMENT PROGRAM PURPOSE AND DEFINITION

The Capital Improvement Program (CIP) is one of three principle financial tools used to plan, measure, conduct, and evaluate the financial affairs of the City of Ferguson, Missouri (the City). The others are the annual budget and the comprehensive annual financial report.

The CIP is a five-year planning instrument which identifies needed capital projects. These in turn allow the City to plan and evaluate its financial demands and resources. Projects planned for start or completion in the first year must be incorporated into the fiscal year 2021-2022 annual budget appropriations which must be approved not later than June 30, 2021. Projects scheduled for subsequent years should be approved on a planning basis and do not receive expenditure authority until incorporated into an annual budget. Council adoption of the CIP represents a serious but non-binding assertion of intent.

The CIP applies discipline to the planning of capital projects by permitting Council and staff to consider the capital asset needs of the City on a long-range basis. A comprehensive review of all proposed projects weighed against available funding sources should produce optimal use of public funds, by allowing Council, representing the public, to evaluate and choose between various infrastructure and facilities projects.

A well-developed CIP should avoid financial crises created by emergency projects which "come from nowhere." In addition, the CIP can help businesses and private citizens predict their future tax responsibilities as well as availability of public facilities - particularly important because of the impact on development and business decisions.

Although the CIP implies some continuity through changes in Council or administrative leadership, it is not meant to be static. Changing priorities of the community, emergencies which may arise, and changing cost estimates are some of the many factors which may modify the CIP plan. Each year the CIP must plan one more year into the future, and previously listed projects must be updated and reconsidered in light of changing needs and circumstances.

In effect, the CIP becomes the first step in the annual budget process. It begins with a comprehensive assessment of the current year's capital spending projects. This step permits staff to determine which projects, if any, will not be completed on schedule in the current fiscal year. These will require funding in the subsequent fiscal year(s).

The next step in the CIP process is to challenge existing capital projects proposed in the previous year's CIP. This step challenges staff to determine if changes in facts and circumstances warrant any change in the need, timing, scope or cost of these projects.

The final step in the CIP process is to evaluate the City's capital spending needs five (5) years out. While not exclusive, for purposes of most capital project planning, this is the City's planning horizon.

CAPITAL PROJECT CLASSIFICATION CRITERIA

The classification of items as capital or operating expenditures is based on two criteria - cost and asset life. The City typically defines a capital project as any project or item with a life of five years or more and a cost of over \$5,000. Major construction projects, including asphaltic overlay of streets, are considered capital expenditures. Most major equipment purchases also meet the criteria for capital expenditures.

The supporting detail section of this document consists of capital project request forms submitted by City departments. Each page contains a narrative explanation of the nature of the proposed project

and indicates whether it is to replace existing facilities or equipment, or is an addition involving an increase in service delivery. Each request also states the justification for the project - the need for the project and what it is expected to accomplish - as well as any relationship to other existing or planned facilities and services, and any alternatives to be considered.

This prioritization task is the next step in the CIP process. For a number of years, in part, as a result of diminishing revenues and in part as a result of a greater commitment to debt service, availability of resources for asset purchases has been diminished. While debt service pressure is beginning to diminish and recurring revenues are beginning to increase, this step continues to be rigorously applied.

A project's desirability depends not only on what it is, but how it is done, where it is located, its cost and the availability of funds and a number of other factors. Projects which might be rated low priority may be funded, if outside funds are available.

CAPITAL EXPENDITURES

As the City ages, public facilities - roads, bridges, buildings, water and sewer lines - and equipment increasingly need major repair, replacement, or expansion and changing community needs may require new facilities. CIP funding, for individual projects or as a whole, is dependent on many factors.

Currently, the City has annual revenues of about \$1.2 million expected for capital expenditures in its Capital Improvements Sales Tax Fund and about \$190,000 in its Parks Fund. Going forward, the City expects more modest spending patterns.

While excess operating revenues are currently not available in the City's General Fund, as a matter of policy, excess operating revenues may be used to fund capital expenditures. However, as a matter of law, capital funding designated revenues may not be used to fund operating expenditures.

CAPITAL FUNDING OPTIONS

Capital Improvements Sales Tax – The ½ cent Capital Improvements Sales Tax approved by voters in 1994 is the City's primary capital expenditure funding revenue source. Effective July 1, 2016, the City began receiving capital improvement sales taxes from the Saint Louis County Collector's office using the "pool" method. Under this method, all municipalities in the "pool" and 15% of the capital improvement sales tax collections from "point-of-sale" cities are collected by Saint Louis County and distributed to the "pool" municipalities on a per-capita basis.

On an ongoing basis, these revenues are the City's, recurring, primary capital expenditure funding source. According to Missouri State Statute, these funds may only be used for streets, water mains, storm sewers, bridges, park improvements, buildings, and major equipment, for maintenance of those improvements, and for debt service on a bond issue used to construct public improvements.

Economic Development Sales Tax – In April 2016, the voters of Ferguson, Missouri approved an initiative authorizing the collection of a ½ cent Economic Development Sales Tax. The City began receiving these funds in December 2016. These taxes are segregated into a separate fund. Total annual collections are about \$1.2 million with one-third of this amount available for additional or current capital projects. The City anticipates using these funds as its "match" on federally financed road projects as well as other statutorily permitted projects.

Parks and Storm water Control Sales Tax – State law allows cities, with voter approval, to levy a 1/2% sales tax for parks and storm water control. The citizens of Ferguson approved this tax in 2004. This tax is not subject to sharing. These funds may be used for any parks or storm water

control operating or capital expenditure project, including debt service on bonds issued whose proceeds were used for parks and/or storm water facilities. The City adopted a policy that these revenues be used to retire the Splash at Wabash [Certificates of Participation or COPS Series 2012] debt. Now that this debt has been satisfied, collections will be directed to pay for the portion of Community Center Improvements [Certificate s of Participation or COPS 2013] debt.

Tax Increment Financing – In the past, the City has made prudent use of Tax Increment Financing (TIF). TIF funds have been used to fund construction of Firehouse Number 2, and storm drainage and road improvements in the West Florissant/Pershall and the East Woodstock areas. The City's largest TIF project to date, the Crossings at Halls Ferry redevelopment project, begun in 1995, resulted in significant improvement to the Halls Ferry/I-270 area. Debt related to this financing was retired in Fiscal Year 2016.

The Downtown TIF District, begun in 2002, is designed to provide a funding source which may be used to assist local businesses to make improvements as well as to encourage redevelopment of the downtown area. TIF financing allows the City to capture the incremental increases in property taxes and economic activity taxes in the redevelopment area to pay for necessary improvements without increasing general obligation debt or general property taxes. However, use of TIF financing requires a well-defined redevelopment project area and cannot be used for all projects.

General Obligation Debt – The City is permitted by state statutes to incur general obligation bonded indebtedness up to 10% (20% for road projects) of total assessed value with either 4/7 or 2/3 voter approval. As of June 30, 2016, the City's a legal debt margin was estimated to be approximately \$16.4 million with approximately \$10.9 million available for issue.

On April 5, 2011, the City's voters authorized sale of up to \$11 million in general obligation bonds. Subsequent to ballot registration, but prior to election date, this amount was restricted to \$8 million by City Council Resolution.

In September 2011, the City sold \$8 million in general obligation bonds. In April 2021 the City engaged in a private refunding of the GO bonds resulting in savings of over \$270,000 throughout the life of the bond.

Special Assessments – Article X of Ferguson's Charter authorizes Council to declare the necessity of public improvements and assess the abutting property owners for the cost of such improvements. Current policy is to assess at the rate of \$20 per front foot for street improvements. This policy was established many years ago and is reviewed each time the City considers a street construction project. However, no such assessments have been made in over 10 years.

Leasing – Where and when appropriate, the City utilizes lease financing to make significant equipment purchases. While there is no new source of revenue for lease payments, leasing is an option for financing the purchase of property which might constitute too great an expenditure to be financed in a single year from current revenues. For statutory reporting purposes, leasing allows the cost of the asset to be funded over the term of the lease.

In a leasing arrangement, the lender's primary collateral is the asset. In addition, in most cases, the City promises to appropriate funds in its annual budget to meet each lease obligation's payment needs until such obligation is extinguished and to insure the leased asset. Typically, failure to appropriate constitutes an event of default resulting in repossession of the asset.

The option to lease large equipment was recently implemented for the acquisition of a ladder truck needed for continued successful community fire protection. This current document estimates the need for a pumper engine for the fire department in Fiscal Year 2026. Using a lease model for

obtaining the truck will smooth the effect of such a large expense in a single year so as not to deplete the Community Improvement Sales Tax Fund. This method would reduce the overall expenditures for the fund by approximately \$770,000.00 with additional debt service expense of approximately \$130,000.00 annually depending on the terms of any leasing option including, but not limited to interest rates available as well term of the lease.

CAPITAL IMPROVEMENTS PROGRAM RECOMMENDATIONS

Capital projects recommended by staff for fiscal years 2021 – 2022 through 2026 – 2027 are summarized on pages 7 and 8. The following table summarizes projected selected revenues and expenditures and fund balances of both the Capital Improvements Sales Tax Fund and the Parks Fund over the current and succeeding five years.

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CITY OF FERGUSON, MISSOURI
CAPITAL IMPROVEMENTS PROGRAM
PROFORMA STATEMENTS OF FUND BALANCE AND
REVENUES AND EXPENDITURES AND CHANGES IN FUND BALANCE

(Note: All amounts in thousands)							
NOTE	FISCAL YEAR						
	2022	2023	2024	2025	2026	2027	
CAPITAL IMPROVEMENTS SALES TAX FUND							
REVENUES							
Sales Taxes	\$ 1,417	\$ 1,446	\$ 1,475	\$ 1,505	\$ 1,535	\$ 1,566	
Insurance Proceeds							
Grants and Other	1,212	753	164	205	215	215	
	2,629	2,199	1,639	1,710	1,750	1,781	
CAPITAL EXPENDITURES & DEBT SERVICE							
Assets	2,861	2,754	1,349	1,329	2,082	1,205	
Debt Service	224	220	217	213	209	205	
	3,085	2,974	1,566	1,542	2,290	1,410	
OPERATING EXCESS (DEFICIENCY)	(456)	(775)	72	168	(539)	371	
OTHER SOURCE AND (USES) OF FUNDS							
Transfer In - Parks	23	50	89	65	48	12	
Transfer In - EDST	263	114	-	-	-	-	
Transfer Out - COPs	(342)						
Debt Proceeds							
NET CHANGE IN FUND BALANCE	(513)	(610)	161	232	(491)	383	
Deferred Revenue	3	422					
Add'l EDST Funds	4	244					
FUND BALANCE							
Beginning of fiscal year	1	708	862	252	413	645	154
End of fiscal year		\$ 862	\$ 252	\$ 413	\$ 645	\$ 154	\$ 537
PARKS FUND							
REVENUES							
Net Operating Revenues	2	\$ 1,760	\$ 1,793	\$ 1,827	\$ 1,861	\$ 1,896	\$ 1,932
Grants		1,007	619	380	475	475	475
Net Transfers Out		(949)	(995)	(916)	(1,048)	(1,051)	(1,035)
Available funds		1,818	1,416	1,291	1,289	1,320	1,372
CAPITAL EXPENDITURES & DEBT SERVICE							
Assets		1,225	1,025	860	576	625	500
Debt Service - Comm Ctr		223	342	344	343	344	344
		1,447	1,367	1,204	919	969	844
NET CHANGE IN FUND BALANCE		371	49	87	370	351	528
FUND BALANCE							
Beginning of fiscal year	1	321	692	742	828	1,198	1,549
End of fiscal year		\$ 692	\$ 742	\$ 828	\$ 1,198	\$ 1,549	\$ 2,077

NOTES

- 1 Proforma beginning fund balance at July 1, 2021 is from the unaudited financial statements for the fiscal year ended June 30, 2021
- 2 Net Operating Revenues - Operating revenues less operating expenses and general fund transfer.
- 3 Deferred Revenue due to delayed receipt of grant funds realized in Fiscal Year 2021.
- 4 Reduced funding by MODOT for grants required a higher match as well as to cover over runs.

A number of factors or items in this table bear explanation. The needs of the City to continue to invest in assets and infrastructure are great. This is due to many factors. Among them are the age of its assets and infrastructure and consumption of assets in the rendering of service. At the same time, the weakened, slowly recovering economy limits available funds.

In Fiscal Year 2008 – 2009, in response to diminishing revenues and the possibility of exhausting Capital Improvements Sales Tax Fund reserves, staff undertook an intensive and thorough review of all capital projects proposed at that time as well as methodologies for their evaluation. As a result of this exercise, some capital acquisitions were deferred, some were scaled back, while other, non-essential items were eliminated. This review element has become institutionalized and is now an integral part of the City’s annual CIP review process.

MODIFICATION OF THE CAPITAL IMPROVEMENT PLAN

Adoption of the CIP is a statement of policy regarding the City's approach to meeting future capital acquisition and funding needs. Although it is a statement of serious intent, adoption does not constitute a commitment to finance or appropriate funds for approved projects. Actual budget commitments will be made when the annual budget is approved.

Some of the estimates contained in this document may require further study, analysis and refinement. These tasks may not be feasible unless and until the project concept is tentatively approved by Council.

The Capital Improvements Program is not static. Facts, circumstances and priorities will change, emergencies may arise, and professional advice may change the City’s approach to some projects. The annual review and update of the CIP should adjust for such modifications both currently and in future years.

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CITY OF FERGUSON, MISSOURI
SCHEDULE OF CAPITAL IMPROVEMENT PROJECTS AND DEBT SERVICE
BY FUND, DEPARTMENT, TYPE, AND ACCOUNT
FOR THE FISCAL YEAR ENDING JUNE 30, 2027

PROJECT TITLE	Grant Amt (\$)	Acct/Proj. No	FUND	Department	PAGE REFERENCE (CIP)	FISCAL YEAR 2021 - 2022		2023	2024	2025	2026	2027
						Budget	Forecast					
DISTRIBUTION OF CAPITAL IMPROVEMENT PROJECTS BY FUND AND DEPARTMENT												
PARKS FUND												
PARKS FACILITIES												
Pool Ultraviolet System	100%	20-72-03960-1901	Parks	Parks	CIP - 1		102,500					
Parking Lot - Lower Hudson Park		20-72-03960-1909	Parks	Parks	CIP - 2					76,000		
Community Center Art Gallery Conference Room		20-72-03960-1802	Parks	Parks	CIP - 3			25,000				
Forestwood GRG Trailhead	50%	20-72-03960-1910	Parks	Parks	CIP - 4			275,000				
West Florissant Community Park (Grant)	80%	20-72-03960-1905	Parks	Parks	CIP - 5	462,000	546,174					
Wayside Park Shade and Drinking Fountain		20-72-03960-1912	Parks	Parks	CIP - 6				20,000			
Resurface Walking Trail JW Park	95%	20-72-03960-1913	Parks	Parks	CIP - 7				400,000			
Plaza at 501 Phase I	95%	20-72-03960-1904	Parks	Parks	CIP - 8			500,000				
Community Center Gymnasium Roof Replacement		20-72-03960-1914	Parks	Parks	CIP - 9				160,000			
Forestwood Ballfield Renovation Phase II	95%	20-72-03960-1915	Parks	Parks	CIP - 10	475,000	490,000					
Park Municipal Grant 2025	95%	20-72-03960-1916	Parks	Parks	CIP - 11					500,000		
Park Municipal Grant 2026	95%	20-72-03960-1917	Parks	Parks	CIP - 12						500,000	
Community Center HVAC		20-72-03960-0902	Parks	Parks	CIP - 13	26,000	26,000					
Community Center A/V Upgrades		20-72-03960-8940	Parks	Parks	CIP - 14				50,000			
Uniform Park Signs		20-72-03960-1918	Parks	Parks	CIP - 15		30,000					
Parks Municipal Grant 2027	95%	20-72-03960-8118	Parks	Parks	CIP - 16							500,000
Plaza 501 Planning Grant	80%	20-72-03960-8119	Parks	Parks	CIP - 17			8,000				
PARKS VEHICLES												
Log Splitter #62		20-72-03970-1920	Parks	Parks	CIP - 18			20,000				
Chipper (# 63)		20-72-03970-1921	Parks	Parks	CIP - 19				40,000			
Gator (# 66)		20-72-03975-1922	Parks	Parks	CIP - 20				25,000			
John Deere Field Groomer (# 58)		20-72-03975-1923	Parks	Parks	CIP - 21			15,000				
Pick-up Truck, Concessions (#60)		20-72-03975-1924	Parks	Parks	CIP - 22	30,000						
Tractor w/ Arm Mower		20-72-03975-1952	Parks	Parks	CIP - 23						125,000	
Stump Grinder (# 61)		20-72-03970-1926	Parks	Parks	CIP - 24	30,000	30,000					
Boom Truck (# 59)		20-72-03975-1927	Parks	Parks	CIP - 25				150,000			
Material Blower (Finn MB50)		20-72-03970-1965	Parks	Parks	CIP - 26			112,000				
Scissor Lift		20-72-03970-1966	Parks	Parks	CIP - 27				15,000			
1 1/2 Ton Dump Truck w/plow (#77)		20-72-03975-1967	Parks	Parks	CIP - 28			70,000				
Parks Fund Total						1,023,000	1,224,674	1,025,000	860,000	576,000	625,000	500,000
CAPITAL IMPROVEMENTS SALES TAX FUND												
POLICE												
Police Cars		40-81-03975-1401	CIST	Police	CIP - 29	220,000	230,000	120,000	120,000	120,000	120,000	120,000
Automated License Plate Readers		40-81-03970-1610	CIST	Police	CIP - 30			26,000				
Star Chase (GPS tag deployment system)		40-81-03970-1611	CIST	Police	CIP - 31			16,000	16,000			
Dash and Body Cams		40-81-03970-1601	CIST	Police	CIP - 32	35,000	35,000	35,000	35,000	35,000	35,000	80,000
Vehicle Laptops - Replace / Upgrade		40-81-03970-1402	CIST	Police	CIP - 33	25,000	25,000	25,000	25,000	25,000		25,000
Weapon Storage System		40-81-03970-0904	CIST	Police	CIP - 34	7,500						
Bullet-Proof Vests	50%	40-81-03970-1803	CIST	Police	CIP - 35	5,000	7,500	7,500	7,500	7,500	7,500	7,500
Police Total						292,500	297,500	229,500	203,500	187,500	162,500	232,500
FIRE DEPARTMENT												
Turnout Gear		40-81-03970-1805	CIST	Fire	CIP - 36	30,000	34,000	34,000	38,000	38,000	40,000	40,000
Air Cascade	90%	40-81-03970-1934	CIST	Fire	CIP - 37		48,000					
Firehouse Infrastructure		40-81-03970-1902	CIST	Fire	CIP - 38	10,000	10,000	10,000	15,000	10,000	10,000	15,000
AED Replacement City Wide		40-81-03970-8935	CIST	Fire	CIP - 39				34,000			68,000
Update Heat and Lighting in Engine Bay House 2		40-81-03970-1933	CIST	Fire	CIP - 40			55,000				
Bullet Proof Vests	50%	40-81-03970-1944	CIST	Fire	CIP - 41				10,000	15,000	10,000	
Lucas Device	75%	40-81-03970-1951	CIST	Fire	CIP - 42			45,000				
Portable Walkie Talkie	80%	40-81-03970-1935	CIST	Fire	CIP - 43			24,000			70,000	70,000
Fire Engine Pumper		40-81-03970-1936	CIST	Fire	CIP - 44						900,000	
Fire and EMS Reporting Software		40-81-03970-1954	CIST	Fire	CIP - 45			13,700				
Training Room Audio/Visual Update		40-81-03970-8940	CIST	Fire	CIP - 46			5,000			5,000	
Replace Fire Equipment		40-81-03970-8937	CIST	Fire	CIP - 47	10,000	10,000	20,000	20,000	20,000	20,000	20,000
Command Vehicle (#3002)		40-81-03975-1937	CIST	Fire	CIP - 48	65,000	70,000					
Command Vehicle (#3000)		40-81-03975-1938	CIST	Fire	CIP - 49		10,000					
Thermal Cameras	90%	40-81-03970-1939	CIST	Fire	CIP - 50			17,000		45,000		
Fire Department Total						115,000	199,000	206,700	117,000	128,000	1,055,000	213,000
INFRASTRUCTURE (STREETS, SIDEWALKS & PARKING LOTS)												
Street Replacement - CIP					CIP - 51	166,500	300,000	275,000	300,000	380,000	300,000	300,000
Street Replacement		40-81-03981-1701	CIST	Pub Works	CIP - 52	155,300	155,300	155,300	155,300	155,300	155,300	155,300
Low/Mod Income Street and Sidewalk Replacement - CDBG						321,800	455,300	430,300	455,300	535,300	455,300	455,300
Sidewalk Replacement								5,000	5,000	5,000	5,000	5,000
Sidewalks		40-81-03981-1418	CIST	Pub Works	CIP - 53	5,000		5,000	5,000	5,000	5,000	5,000
Florissant Road (STP Grant 80%)	80%	40-81-03981-1703	CIST	Pub Works	CIP - 54	910,700	910,700					
S. Dade STP Grant (80%)	80%	40-81-03981-1705	CIST	Pub Works	CIP - 55	51,800	51,800	571,623				
Frost Avenue (STP Grant 80%)	80%	40-81-03981-1704	CIST	Pub Works	CIP - 56	352,400						
Streetscape Improvements North end W. Florissant	100%	40-81-03981-1711	CIST	Planning	CIP - 57		100,000	600,000	200,000	200,000	200,000	200,000
Streetscape Improvements South end W. Florissant		40-81-03981-1712	CIST	Planning	CIP - 58			10,000				
Traffic Calming		40-81-03981-1713	CIST	Pub Works	CIP - 59		30,000					
Infrastructure (Streets, Sidewalks & Parking Lots) Total						1,641,700	1,900,200	1,616,923	660,300	740,300	660,300	660,300
COMMON FLEET												
Dump Truck, 1 ton (# 2)(holds Patchbox)		40-81-03975-1940	CIST	Pub Works	CIP - 60					60,000		
Dump Truck, 5 ton - snow plow truck (# 10)		40-81-03975-1602	CIST	Pub Works	CIP - 61			100,000				
Mechanics Service Truck (#26)		40-81-03975-1941	CIST	Pub Works	CIP - 62				52,000			
Pick-up Truck 3/4 Ton (#17)		40-81-03975-1425	CIST	Pub Works	CIP - 63			30,000				
Pick-up Truck 3/4 Ton (#24)		40-81-03975-1426	CIST	Pub Works	CIP - 64				30,000			
Pick-up Truck 3/4 Ton (Unit # 9)		40-81-03975-1943	CIST	Pub Works	CIP - 65			38,000				
Code Enforcement Vehicles		40-81-03975-1417	CIST	Pub Works	CIP - 66				40,000			40,000
2 1/2 Ton Dump Truck w/ plow (#4)		40-81-03975-1114	CIST	Pub Works	CIP - 67				150,000			
2 1/2 Ton Dump Truck w/ plow (#5)		40-81-03975-1114	CIST	Pub Works	CIP - 68					155,000		
Maintenance Van 3/4 Ton		40-81-03975-1412	CIST	Pub Works	CIP - 69	40,000	40,000					
Dump Truck 2 1/2 Ton (unit # 6)		40-81-03975-1423	CIST	Pub Works	CIP - 70						160,000	
Forklift (#28)		40-81-03970-1946	CIST	Pub Works	CIP - 71				25,000			
1 1/2 Ton Dump Truck w/plow (#77)		40-81-03975-1420	CIST	Pub Works	CIP - 72		70,000	70,000				
Common Fleet Total						110,000	110,000	168,000	297,000	215,000	160,000	40,000

CITY OF FERGUSON, MISSOURI
SCHEDULE OF CAPITAL IMPROVEMENT PROJECTS AND DEBT SERVICE
BY FUND, DEPARTMENT, TYPE, AND ACCOUNT
FOR THE FISCAL YEAR ENDING JUNE 30, 2027

PROJECT TITLE	Grant Amt (\$)	Acct/Proj. No	FUND	Department	PAGE REFERENCE (CIP)	FISCAL YEAR		2023	2024	2025	2026	2027
						Budget	Forecast					
DISTRIBUTION OF CAPITAL IMPROVEMENT PROJECTS BY FUND AND DEPARTMENT												
FACILITIES												
GPS Ionization UV Lights - Police Headquarters	100%	40-81-03960-1955	CIST	Pub Works	CIP - 73			24,790				
GPS Ionization UV Lights - Firehouses 1 & 2	100%	40-81-03960-1956	CIST	Pub Works	CIP - 74			7,980				
GPS Ionization UV Lights - Community Center	100%	40-81-03960-1957	CIST	Pub Works	CIP - 75			19,280				
GPS Ionization UV Lights - Event Space	100%	40-81-03960-1958	CIST	Pub Works	CIP - 76			9,300				
GPS Ionization UV Lights - City Hall	100%	40-81-03960-1959	CIST	Pub Works	CIP - 77			20,140				
GPS Ionization UV Lights - Garage	100%	40-81-03960-1960	CIST	Pub Works	CIP - 78			2,120				
HVAC Replacement - Police		40-81-03960-1961	CIST	Pub Works	CIP - 79			50,000				
HVAC Replacement - Fire House 2		40-81-03960-1962	CIST	Pub Works	CIP - 80			40,000				
HVAC Replacement - City Hall		40-81-03960-1963	CIST	Pub Works	CIP - 81			60,000				
Council Chamber Update		40-81-03980-1964	CIST	Pub Works	CIP - 82			175,000				
Vehicle Fueling Software Upgrade		40-81-03970-1947	CIST	Pub Works	CIP - 83			7,750				
Fuel Island and Gate Card Reader Upgrade		40-81-03970-1948	CIST	Pub Works	CIP - 84			19,000				
Floodproofing barrier for salt shed		40-81-03980-1949	CIST	Plann/PW	CIP - 85	15,000	44,950					
Police Department Barrier		40-81-03980-1950	CIST	Pub Works	CIP - 86	47,500						
Facilities Total						62,500	71,700	408,610				
NON-DEPARTMENTAL												
IT Infrastructure		40-81-03970-1421	CIST	IT	CIP - 87	50,000	48,250	49,000	71,500	58,500	44,000	59,000
Desktop/laptop conversion	100%	40-81-03960-1427	CIST	IT	CIP - 88		95,000					
Retaining Wall		40-81-03960-0905	CIST	Pub Works	CIP - 89	50,000	50,000					
Update Electronic Lock System		40-81-03970-1422	CIST	Non-Dept.	CIP - 90		14,000					
Document Management System		40-81-03980-1303	CIST	Non-Dept.	CIP - 91	1,500	450					
City Wide Surveillance Cameras		40-81-03980-1403	CIST	Non-Dept.	CIP - 92	75,000	75,000	75,000				
Non-Departmental Total						176,500	282,700	124,000	71,500	58,500	44,000	59,000
PLANNING AND DEVELOPMENT												
Plotter		40-81-03980-1428	CIST	Planning	CIP - 93			10,000				
Planning & Development Total								10,000				
DEBT SERVICE												
US Bancorp/CTS: Energy Project Capital Lease (to 2030)			CIST			89,300	89,229	89,229	89,300	89,299	89,300	89,800
General Obligation Bond (to FY2033)			GOB			527,100	490,458	495,609	492,797	494,892	496,801	493,524
COPs Series 2012: Splash at Wabash (to FY2022)			COPs			222,695	222,695					
COPs Series 2013: PD Bldg. & Com Center (to FY2035)			COPs			600,400	600,400	599,765	603,346	600,971	602,746	603,496
COPs Series 2019: Ladder Fire Truck (to FY2029)			CIST			135,100	135,008	131,090	127,237	123,254	119,337	115,419
Debt Service Total						1,574,595	1,537,791	1,315,694	1,312,680	1,308,417	1,308,184	1,302,239
TOTAL CITY-WIDE CAPITAL IMPROVEMENT PROGRAM EXPENDITURES & DEBT SERV						\$ 4,995,795	\$ 5,623,565	\$ 5,104,427	\$ 3,521,980	\$ 3,213,717	\$ 4,014,984	\$ 3,007,039
SUMMARY OF CAPITAL IMPROVEMENT PROJECTS BY FUND, TYPE AND ACCOUNT												
FUND												
Parks			Parks			\$ 1,023,000	\$ 1,224,674	\$ 1,025,000	\$ 860,000	\$ 576,000	\$ 625,000	\$ 500,000
Certificates of Participation			COPs			823,095	823,095	599,765	603,346	600,971	602,746	603,496
Capital Improvements Sales Tax			CIST			2,622,600	3,085,337	2,984,053	1,565,837	1,541,854	2,290,437	1,410,019
General Obligation Bond			GOB			527,100	490,458	495,609	492,797	494,892	496,801	493,524
TOTAL CITY-WIDE CAPITAL IMPROVEMENT PROGRAM EXPENDITURES & DEBT SERV						\$ 4,995,795	\$ 5,623,565	\$ 5,104,427	\$ 3,521,980	\$ 3,213,717	\$ 4,014,984	\$ 3,007,039
DISTRIBUTION OF CAPITAL IMPROVEMENTS BY FUND AND ACCOUNT												
Parks Fund		20-72-03960	BG			\$ 963,000	1,194,674	\$ 808,000	\$ 630,000	\$ 576,000	\$ 500,000	\$ 500,000
Parks Fund		20-72-03970	E			30,000	30,000	132,000	55,000			
Parks Fund		20-72-03975	V			30,000	30,000	85,000	175,000		125,000	
COPs Fund		36-90-02190				645,000	645,000	435,000	450,000	460,000	475,000	490,000
COPs Fund		36-90-02191				178,095	178,095	164,765	153,346	140,971	127,746	113,496
COPs Fund			DS			823,095	823,095	599,765	603,346	600,971	602,746	603,496
CIST Fund		40-81-03960	BG			50,000	145,000	233,610				
CIST Fund		40-81-03970	E			172,500	275,500	365,200	297,000	254,000	1,141,500	384,500
CIST Fund		40-81-03980				139,000	120,400	260,000				
CIST Fund		40-81-03981				1,641,700	1,900,200	1,616,923	660,300	740,300	660,300	660,300
CIST Fund		40-81-03980	C			1,780,700	2,020,600	1,876,923	660,300	740,300	660,300	660,300
CIST Fund		40-81-03975	V			395,000	420,000	288,000	392,000	335,000	280,000	160,000
CIST Fund		40-81-02190				101,700	101,690	101,690	101,690	101,690	101,690	101,690
CIST Fund		40-81-02191				33,400	33,318	29,400	25,547	21,564	17,647	13,729
CIST Fund		40-81-03971				70,900	70,904	72,908	75,000	77,100	79,300	82,000
CIST Fund		40-81-03972				18,400	18,325	16,322	14,300	12,200	10,000	7,800
CIST Fund		40-81-03975	DS			224,400	224,237	220,320	216,537	212,554	208,637	205,219
GO Bond		38-90-02190	DS			527,100	490,458	495,609	492,797	494,892	496,801	493,524
TOTAL CITY-WIDE CAPITAL IMPROVEMENT PROGRAM EXPENDITURES & DEBT SERV						\$ 4,995,795	\$ 5,623,565	\$ 5,104,427	\$ 3,521,980	\$ 3,213,717	\$ 4,014,984	\$ 3,007,039

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**CAPITAL IMPROVEMENTS
PROGRAM REQUEST FORMS**

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